# **Financial Statements**

# Lower Merion School District Montgomery County, Pennsylvania

June 30, 2015





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# **INDEPENDENT AUDITORS' REPORT**

Board of School Directors Lower Merion School District Montgomery County, Pennsylvania

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Lower Merion School District, as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



# **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Lower Merion School District, as of June 30, 2015, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

# **Emphasis of Matter**

Change in Accounting Principle

As described in Note 16 to the financial statements, during the fiscal year ended June 30, 2015, the District adopted new accounting guidance, GASB Statement No. 68, Accounting and Financial Reporting for Pensions - an Amendment of GASB Statement No. 27. Our opinion in not modified with respect to this matter.

#### **Other Matters**

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 15, budgetary comparison information on page 50, the schedule of post employment benefit obligation funding progress on page 51, the schedule of the District's proportionate share of the net pension liability on page 52, and the schedule of District's pension contributions on page 53 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 11, 2015, on our consideration of Lower Merion School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Lower Merion School District's internal control over financial reporting and compliance.

Rainer & Company

Rainer & Company

Newtown Square, PA December 11, 2015



The discussion and analysis of Lower Merion School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2015. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers should also review the financial statements and the notes to the financial statements.

The Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement Number 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. Comparative information between the current year and the prior year is required to be presented.

#### **FINANCIAL HIGHLIGHTS**

The trends of prior years indicated that during the fiscal year 2014-15, the Lower Merion School District would experience another year of increased staff for special education instruction and student enrollment growth, benefits for our employees and increased energy costs. In the budgeting process for the 2014-15 Budget, the Board of School Directors was able to balance the budget with a .9518 mills increase (\$9.518 per \$10,000 of assessed value) to the taxpayers within the District. The actual results of operations showed that some of these expenditures did not increase as much as was anticipated when the budget was prepared. This resulted in the savings being added to the beginning fund balance for school year 2014-15. The combination of revenues exceeding the budget and less expenditures than budgeted resulted in the opportunity for the Board to transfer additional funds into the Capital Reserve Fund. The fund balance commitment categories are for future pension obligations, postemployment benefit obligations, future capital projects as well as stabilization of variable rate bonds.

# **OVERVIEW OF FINANCIAL STATEMENTS**

The accompanying financial statements have been prepared in accordance with GASB Statement Number 34 and present both government-wide and fund level financial statements using both the accrual and modified accrual basis of accounting, respectively.

## **Government-Wide Financial Statements**

The first two statements are government-wide financial statements - the Statement of Net Position and the Statement of Activities. These provide both long-term and short-term information about the District's overall financial status.

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two government-wide statements report the District's net position and how it has changed. Net position, the difference between the District's assets and liabilities, is one way to measure the District's financial health or position.

Over time, increases or decreases in the District's net assets are an indication of whether its financial health is improving or deteriorating, respectively.



#### **Government-Wide Financial Statements (Continued)**

To assess the overall health of the District, you need to consider additional non-financial factors, such as changes in the District's property tax base and the performance of the students.

The government-wide financial statements of the District are divided into two categories:

- Governmental Activities All of the District's basic services are included here, such as instruction, administration and community services. Property taxes and state and federal subsidies and grants finance most of these activities.
- Business-Type Activities The District operates a food service operation and charges fees to staff and students to cover the costs of the food service operation.

#### **Fund Level Financial Statements**

The remaining statements are fund financial statements that focus on individual parts of the District's operations in more detail than the government-wide statements. The governmental fund statements tell how the District's general services were financed in the short term as well as what remains for future spending. Proprietary fund statements offer short and long-term financial information about the activities that the District operates like a business. For this District this is our Food Service Fund. Fiduciary fund statements provide information about financial relationships where the District acts solely as a trustee or agent for the benefit of others.

- Governmental Funds Most of the District's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. Governmental funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.
- Proprietary Funds These funds are used to account for District activities that are similar to business operations in the private sector; or where the reporting is on determining net income, financial position, changes in financial position, and a significant portion of funding through user charges. When the District charges customers for services it provides whether to outside customers or to other units in the District these services are generally reported in proprietary funds. The Food Service Fund is the District's proprietary fund and is the same as the business-type activities we report in the government-wide statements.
- Fiduciary Funds The District is the trustee, or fiduciary, for some scholarship funds. All
  of the District's fiduciary activities are reported in a separate Statement of Fiduciary Net
  Position. We exclude these activities from the District's other financial statements
  because the District cannot use these assets to finance its operations.



The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

#### FINANCIAL ANALYSIS OF THE DISTRICT - GOVERNMENT-WIDE STATEMENTS

The District's total net position deficit was \$140,630,264 and \$143,562,985 as of June 30, 2015 and 2014, respectively. The following table presents condensed financial information for the net position deficit of the District as of June 30, 2015 and 2014. The increase in total assets and deferred outflows of resources is primarily due to the implementation of the new GASB 68 accounting standard that requires pension contributions and other costs determined by PSERS to be recognized as a deferred outflow.

Total liabilities and deferred inflows of resources have been restated for June 30, 2014 due to the implementation of GASB 68 that requires the District's portion of the PSERS pension liability to be recognized as a liability.

# Schedule of Net Position (Deficit) Years Ended June 30, 2015 and 2014

	Governmental		Busines	ss-Type			
	Activ	Activities		ities	Total		
		(RESTATED)		(RESTATED)		(RESTATED)	
	2015	2014	2015	2014	2015	2014	
Current Assets	\$ 106,790,348	\$ 106,055,454	\$ 1,228,608	\$ 1,072,550	\$ 108,018,956	\$ 107.128.004	
Capital Assets	414,109,651	411,378,467	44,294	60,201	414,153,945	411,438,668	
Deferred Outflows of Resources	34,861,691	12,420,005	225,395	0	35,087,086	12,420,005	
TOTAL ASSETS AND DEFERRED OUTFLOWS							
	EEE 764 600	500 050 000	4 400 007	4 400 754	EE7 050 007	500 000 077	
OF RESOURCES	555,761,690	529,853,926	1,498,297	1,132,751	557,259,987	530,986,677	
Current Liabilities	42,867,365	41,583,524	439,666	302,057	43,307,031	41,885,581	
Noncurrent Liabilities	620,929,893	629,285,587	3,355,327	3,378,494	624,285,220	632,664,081	
Deferred Inflows of Resources	29,995,975	0	302,025	0	30,298,000	0	
TOTAL LIABILITIES AND DEFERRED INFLOWS							
OF RESOURCES	693,793,233	670,869,111	4,097,018	3,680,551	697,890,251	674,549,662	
Net Position (Deficit): Invested in Capital Assets,							
Net of Related Debt	129,278,736	121,782,303	44,294	60,201	129,323,030	121,842,504	
Restricted: Capital Projects	22,810,773	21,919,341	0	0	22,810,773	21,919,341	
Unrestricted	(290,121,052)	(284,716,829)	(2,643,015)	(2,608,001)	(292,764,067)	(287,324,830)	
	(2001/21/002)	(20111101020)	(2,010,010)	(2,000,001)	(202)1011,001)	(201,02-7,000)	
TOTAL NET POSITION (DEFICI	Γ) \$ (138,031,543)	\$(141,015,185)	\$(2,598,721)	\$(2,547,800)	\$(140,630,264)	\$(143,562,985)	



The results of this year's operations as a whole are reported in the Statement of Activities. All expenses are reported in the first column. Specific charges, grants, revenues and subsidies that directly relate to specific expense categories are represented to determine the final amount of the District's activities that are supported by other general revenues. The largest revenues are property taxes, local taxes and the state basic education subsidy.

The following table presents condensed financial information for the Statement of Activities in a different format to show total revenues for the year. Compared to the prior year, the District's total revenues increased by \$11,925,665 or 5.43%. Property taxes, which include current and interim real estate taxes, increased by \$7,985,841 or 4.35%. Investment earnings increased by \$49,502 or 21.06%. Governmental activities expenses increased by \$17,278,857 or 8.31%. Instruction expense increased by \$11,537,946 or 9.68%.

# Statement of Activities For the Years Ended June 30, 2015 and 2014

	Governmental Activities		Business Activit	* 1	Total		
	2015	2014	2015	2014	2015	2014	
REVENUES:							
Program Services:							
Charges for Services	\$ 517,907	\$ 726,980	\$ 2,605,505	\$2,642,109	\$ 3,123,412	\$ 3,369,089	
Operating Grants and Contributions	20,796,008	17,837,560	719,292	685,349	21,515,300	18,522,909	
General Revenues:							
Property Taxes	191,592,837	183,606,996	0	0	191,592,837	183,606,996	
Other Taxes	3,962,054	3,945,927	. 0	0	3,962,054	3,945,927	
Grants, Subsidies and							
Contributions Not Restricted	10,245,914	9,971,698	0	0	10,245,914	9,971,698	
Investment Earnings	284,601	235,099	0	0	284,601	235,099	
Miscellaneous Income (Loss)	84,984	50,097	0	0	84,984	50,097	
Sale of Capital Assets	818,378	0	. 0	0	818,378	0	
Transfers In (Out)	(8,368)	(100,000)	8,368	100,000	0	0	
TOTAL REVENUES	228,294,315	216,274,357	3,333,165	3,427,458	231,627,480	219,701,815	
EXPENSES:				_	400 700 570		
Instruction	130,706,572	119,168,626	0	0	130,706,572	119,168,626	
Instructional Student Support	17,832,847	16,927,752	0	0	17,832,847	16,927,752	
Administrative and Financial Support	14,031,703	12,593,080	0	0	14,031,703	12,593,080	
Operation and Maintenance of			_	_			
Plant Services	24,370,907	22,545,024	0	0	24,370,907	22,545,024	
Pupil Transportation	12,043,247	11,283,016	0	0	12,043,247	11,283,016	
Student Activities	4,807,218	4,264,472	0	0	4,807,218	4,264,472	
Community Services	188,039	172,316	0	0	188,039	172,316	
Interest on Long-Term Debt	11,109,891	10,770,212	0	0	11,109,891	10,770,212	
Unallocated Depreciation Expense	10,220,249	10,307,318	0	0	10,220,249	10,307,318	
Food Services	0	0	3,384,086	3,169,647	3,384,086	3,169,647	
TOTAL EXPENSES	225,310,673	208,031,816	3,384,086	3,169,647	228,694,759	211,201,463	
CHANGE IN NET POSITION	\$ 2,983,642	\$ 8,242,541	\$ (50,921)	\$ 257,811	\$ 2,932,721	\$ 8,500,352	



Management's Discussion and Analysis
June 30, 2015

# **EXPENSES**

The following table presents condensed financial information on the expenses of the District by function. The table illustrates both the gross and net costs of services. Unrestricted grants, subsidies and contributions are deducted to reflect the amount needed to be funded by other revenue sources. The amount needed to be funded by other revenue sources increased by \$14,255,266 or 7.9% more than the prior year.

# Expense Analysis For the Years Ended June 30, 2015 and 2014

	То	tal	Net		
	Cos	t of	Cost of		
	Serv	ices	Service	ces	
	2015	2014	2015	2014	
Expenses - Governmental Activities:					
Instruction	\$ 130,706,572	\$ 119,168,626	\$ 117,579,826	\$ 107,921,467	
Instructional Student Support	17,832,847	16,927,752	16,407,563	15,690,402	
Administrative and Financial Support	14,031,703	12,593,080	12,647,201	11,434,479	
Operation and Maintenance of Plant Services	24,370,907	22,545,024	23,128,272	21,363,342	
Pupil Transportation	12,043,247	11,283,016	8,359,041	7,903,468	
Student Activities	4,807,218	4,264,472	4,356,676	3,904,272	
Community Services	.188,039	172,316	188,039	172,316	
Interest on Long-Term Debt	11,109,891	10,770,212	11,109,891	10,770,212	
Unallocated Depreciation Expense	10,220,249	10,307,318	10,220,249	10,307,318	
TOTAL EXPENSES	\$ 225,310,673	\$ 208,031,816	203,996,758	189,467,276	
Less: Grants, Subsidies and Contributions Not Restricted			(10,245,914)	(9,971,698)	
AMOUNT NEEDED TO BE FUNDED BY OTHER REVENUE SOURCES			\$ 193,750,844	\$ 179,495,578	

The following table reflects condensed financial activities of the Food Service Program, the only business-type activity of the District.

# Business-Type Activities For the Years Ended June 30, 2015 and 2014

	Total				Net (Benefit)		
	Cost of				Cost of		
	Services				Services		
	2015 2014				2015	2014	
Expenses - Business-Type Activities:							
Food Services	\$ 3,384,086	\$	3,169,647	\$	50,921	\$	(257,811)



#### THE DISTRICT FUNDS

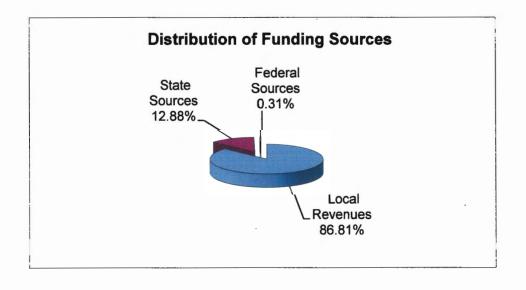
# **GENERAL FUND**

At June 30, 2015, the District reported a fund balance of \$56,262,335, which consists of \$288,103 as nonspendable fund balance, \$35,800,000 as committed fund balance and \$20,174,232 as unassigned fund balance. This is an increase of \$4,342 from the prior year. The School Board of the Lower Merion School District consciously maintains a fund balance to respond to unforeseen contingencies. This philosophy was established in response to a healthy and growing economy within our District and accurate and timely forecasting which allows the District to constantly monitor economic trends within our community. This philosophy conforms to the Board's belief that the tax burden should be aligned with the current funding needs of the District.

#### Revenues

Revenues totaled \$227,079,805, an increase of \$10,382,462 as compared to the 2013-14 revenues. The following table reflects a comparison of current year revenues with the revenues recognized in the prior year:

	Revenue 2015	% of Total	(200,000)		Percentage Increase (Decrease)
Local Revenues	\$ 197,126,128	86.81%	\$	7,330,647	3.86%
State Sources	29,247,190	12.88%		3,289,838	12.67%
Federal Sources	706,487	0.31%		(238,023)	-25.20%
	\$ 227,079,805	100.00%	\$	10,382,462	4.79%





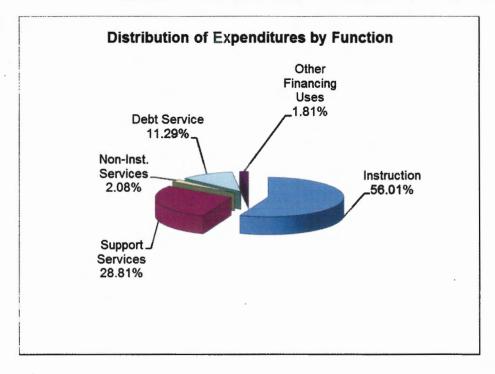
June 30, 2015

The District balanced the budget by utilizing the fund balance from the previous year and increasing the 2014-15 real estate tax rates from 24.3817 to 25.3335 mills. As a result of the increase in millage and increases in real estate assessments, revenues from current, interim and delinquent real estate taxes increased by \$7,255,478. The collection rate for current real estate taxes was 96.86%. This compares with 96.65% in 2013-14. Real estate transfer taxes collections increased by \$25,992. The District experienced an increase in investment revenue of \$53,694 for the general fund.

# **Expenditures**

Expenditures, totaling \$227,075,463, increased \$10,395,992 over the 2013-14 expenditures. These expenditures were segregated into various programs depending on the functions of the activity. These programs and the costs associated with each, as well as comparison to the costs incurred in the prior year and the final 2014-15 budget are as follows:

Expenditures 2015	% of Total	Increase (Decrease) From 2014	Variance with Final Budget - Positive (Negative)
\$ 127,176,594	56.01%	\$ 8,071,027	\$ 2,770,485
65,421,634	28.81%	2,970,366	5,438,540
4,721,354	2.08%	309,566	338,632
25,642,487	11.29%	1,019,698	2,071,617
4,113,394	1.81%	(1,974,665)	(3,174,178)
\$ 227,075,463	100.00%	\$ 10,395,992	\$ 7,445,096
	2015 \$ 127,176,594 65,421,634 4,721,354 25,642,487 4,113,394	2015 Total  \$ 127,176,594 56.01% 65,421,634 28.81%  4,721,354 2.08% 25,642,487 11.29% 4,113,394 1.81%	Expenditures         % of Total         (Decrease)           2015         Total         From 2014           \$ 127,176,594         56.01%         \$ 8,071,027           65,421,634         28.81%         2,970,366           4,721,354         2.08%         309,566           25,642,487         11.29%         1,019,698           4,113,394         1.81%         (1,974,665)





The increase in expenditures from 2014-15 is due to increases in a various categories. Our pension obligations increased over \$4 million from the prior year, as a result of the employer contribution rate increasing from 16.93% to 21.40%. Special education costs increased over \$3 million from last year and continue to grow with minimal additional state funding. In addition, there were increases in salaries due to the collective bargaining agreement and additional staff and educational materials as a result of the student enrollment growth. Also, the Board approved the transfer of \$4.77 million to the Capital Reserve to address future capital needs.

#### **Budget**

During the fiscal year, the Board of School Directors authorizes revisions to the original budget to accommodate differences from the original budget to the actual expenditures of the District. All adjustments are again confirmed at the time the annual audit is accepted. This is done after the end of the fiscal year in accordance with state law. A schedule showing the District's original and final budget amounts compared with amounts actually paid and received is provided in the financial statements.

The Budgetary Reserve includes amounts that will be funded for operating contingencies such as an unpredictable change in the cost of goods and services and the occurrence of events which are vaguely perceptible during the time of the budget process but which nonetheless may require expenditures by the District during the year of operation.

#### CAPITAL PROJECTS FUND

At June 30, 2015, the District reported a fund balance of \$10,428,009, which is a decrease of \$1,444,823 from the prior year. Increases in this fund during 2014-15 include new bond proceeds of \$9,700,000, bond premium of \$297,194 and investment earnings of \$2,024. The capital project fund expended \$153,379 in support services and \$11,290,662 for active capital construction projects.

# CAPITAL RESERVE FUND

At June 30, 2015, the District reported a fund balance of \$12,382,764, which is an increase of \$2,336,255 from the prior year. Increases in this fund during 2014-15 include a \$4,770,000 transfer from the general fund and investment earnings of \$3,972. The capital reserve fund expended \$996,687 in support services and \$1,441,030 in capital outlay expenditures.



Management's Discussion and Analysis
June 30, 2015

# **CAPITAL ASSETS**

At June 30, 2015, the District's governmental activities and business-type activities had \$414,109,651 invested in a broad range of capital assets, including land, buildings and furniture and equipment. This amount represents a net increase (including additions, deletions and depreciation) of \$2,715,277 from last year.

The following schedule depicts the change in capital assets for the period July 1, 2014 through June 30, 2015. During this period, the District had the following significant additions in capital assets:

# Schedule of Capital Assets

	Beginning Balance		Increase (Decrease)		Ending Balance
Governmental Activities:					
Capital Assets:					
Land	\$	20,636,896	\$	(993,773)	\$ 19,643,123
Land Improvements		2,198,127		0	2,198,127
Buildings		443,998,305		8,042,808	452,041,113
Construction in Process		6,003,749		5,188,564	11,192,313
Furniture and Equipment		7,214,757		(9,745)	7,205,012
Transportation		13,861,995		(351,558)	13,510,437
TOTAL CAPITAL ASSETS		493,913,829		11,876,296	 505,790,125
Accumulated Depreciation for:					
Land Improvements		2,092,415		17,892	2,110,307
Buildings		69,485,148		8,754,948	78,240,096
Furniture and Equipment		5,716,096		218,866	5,934,962
Transportation		5,241,703		153,406	5,395,109
TOTAL ACCUMULATED					
DEPRECIATION		82,535,362		9,145,112	 91,680,474
GOVERNMENTAL ACTIVITIES					
CAPITAL ASSETS, NET	\$_	411,378,467	\$	2,731,184	\$ 414,109,651
Business-Type Activities:					
Capital Assets:					
Machinery and Equipment	\$	125,345	\$	(3,082)	\$ 122,263
Accumulated Depreciation for:					
Machinery and Equipment		65,144		12,825	 77,969
BUSINESS-TYPE ACTIVITIES					
CAPITAL ASSETS, NET	\$	60,201	\$	(15,907)	\$ 44,294



June 30, 2015

#### **DEBT ADMINISTRATION**

As of July 1, 2014, the District had total outstanding bond principal of \$284,315,000. In April 2015, the District issued \$9,700,000 in bonds for the purpose of financing construction projects, and in addition, issued \$31,880,000 in bonds for the purpose of the partial refunding of General Obligation Bonds, Series of 2007. During the year, the District paid principal in the amount of \$14,470,000 resulting in ending outstanding debt as of June 30, 2015 of \$280,185,000.

# <u>Debt Service Schedule</u> June 30, 2015

	Principal Outstanding July 1, 2014	Maturities	Additions (Refinancing)	Principal Outstanding June 30, 2015	
General Obligation Note,					
Series of 1989	\$ 21,700,000	\$ 1,900,000	\$ 0	\$ 19,800,000	
General Obligation Bonds,					
Series A of 2006	32,575,000	170,000	0	32,405,000	
General Obligation Bonds,					
Series of 2007	61,865,000	2,050,000	(31,240,000)	28,575,000	
General Obligation Bonds,					
Series A & B of 2009	81,055,000	4,735,000	0	76,320,000	
General Obligation Bonds,					
Series of 2012	20,330,000	4,835,000	0	15,495,000	
General Obligation Bonds,					
Series A of 2012	47,005,000	775,000	0	46,230,000	
General Obligation Bonds,					
Series of 2013	9,805,000	5,000	0	9,800,000	
General Obligation Bonds,					
Series of 2014	9,980,000	.0	0	9,980,000	
General Obligation Bonds,					
Series A of 2015	0	0	9,700,000	9,700,000	
General Obligation Bonds,					
Series B of 2015	0	. 0	31,880,000	31,880,000	
	\$ 284,315,000	\$ 14,470,000	\$ 10,340,000	\$ 280,185,000	

Other obligations include accrued vacation pay and severance for specific employees of the District. More detailed information about our long-term liabilities is included in the notes to the financial statements.

#### THE DISTRICT'S FUTURE

The total District enrollment has increased over the last five school years resulting from out of state move-ins, private school students enrolling in public schools and more families with school age children. Over the last 15 years, the District has renovated and expanded all six elementary schools, both middle schools, built two new high schools, Harriton and Lower Merion. The District has an extensive network infrastructure and a district-wide area network. All schools are connected to the network.



Management's Discussion and Analysis
June 30, 2015

#### THE DISTRICT'S FUTURE (Continued)

A district-wide facilities study was completed in 2012. A new enrollment study was completed in April 2015. The study indicates that enrollment will continue to increase in the next decade. In 2013, the school board approved additions and renovations to Gladwyne Elementary School, Penn Valley Elementary School, Bala Cynwyd Middle School and Welsh Valley Middle School. The estimated cost was \$26 million. The elementary school projects were completed in the 2014/15 school year and the middle school projects are on schedule to be completed for the 2015/16 school year.

# STRATEGIC PLAN

Lower Merion School District launched an ambitious, year-long comprehensive planning process in the fall of 2013 to provide a new direction for public education in our community. In recent years, strategic planning in the District had been driven largely by the Pennsylvania Department of Education's strategic planning requirements, and plans were developed to address specific issues and perceived weaknesses. The 2014 Lower Merion School District planning process was designed to be more expansive in scope and significantly more inclusive of our diverse, dynamic community. Thousands of stakeholders contributed to this process, sharing their thoughts, ideas and dreams for our schools through community surveys, community forums, focus groups, public meetings and a steering committee of 70 community volunteers.

The result of these collective efforts is our new plan, *All Forward: Strategic Pathways for Lower Merion School District. All Forward* differs greatly from previous District strategic plans, both in content and structure. Rather than a tactical guide with step-by-step instructions, the plan serves as a strategic compass for the next five years and beyond. We designed it to be actionable, inspirational and accessible to all members of our school community. Five "bold statements of strategic intent" provide the framework of our plan. These statements, crafted by our steering committee, represent where we want to be as a school community and indicate a shift from where we are today in how we define student success, develop curriculum, support professional learning, engage students and partner with our community. It is important to note that the intent of the plan is not to solve a problem or fix a failure. Rather, it serves as a necessary next step forward in our evolution as one of the finest public school systems in the United States.

Collaboration, innovation and celebration are consistent themes throughout the plan and characterize the community's work in developing this document. Our plan embraces a collective, intentional, positive approach to change. It is driven by our belief in continuous improvement and an unyielding passion for high-quality public education. It represents our commitment to the children of Lower Merion and Narberth now and forever.

# **MISSION STATEMENT**

Committed to excellence and continuous improvement, the Lower Merion School District strives to ensure that all students achieve their highest level of critical thinking and creativity, that they value themselves and the diversity of others, and that they are knowledgeable, contributing citizens capable of excelling in a rapidly changing world.

This is accomplished by individuals engaging in innovative, active experiences tailored to myriad ways of learning and in partnership with our community.



Management's Discussion and Analysis
June 30, 2015

# **VISION STATEMENT**

Students are our reason for being. We create an environment designed to fulfill the individual learning needs and aspirations of each student. The District develops active partnerships at all levels of our learning community and values the individual contribution of each member.

We view learning as dynamic, innovative and collaborative. Individuals learn best when their hearts, minds and spirits are intimately engaged in the learning process.

Enter to learn. Go forth to serve

#### **BELIEFS**

Our deepest convictions and values;

We believe that:

- All people have equal intrinsic worth.
- People learn in different ways and at different rates.
- Each person bears responsibility for the well-being of society and the quality of the environment
- Learning occurs everywhere and is a life long pursuit of knowledge, truth, and wisdom.
- High quality public education directly benefits the entire community and is essential for a democratic society.
- The responsibility for learning rests primarily with the individual; however, education is the shared responsibility of the student, home, family, school and entire community.
- Individuals learn best when actively engaged in the learning process.
- Excellence demands sustained effort.
- All individuals can be successful learners.
- High expectations yield high results.
- Society benefits when individual rights are balanced with social responsibility.
- Ethical conduct is essential to the quality of life.

#### STRATEGIC PATHWAYS

<u>Pathway 1: Redefining Success</u> - Transform how we define, measure, and report student achievement with a focus on each student's individualized growth, and mastery in areas that extend beyond traditional academic indicators.

<u>Pathway 2: Transformative Curriculum</u> - Shifts from content areas silos to a connected curriculum that prepares students to transfer knowledge and thinking strategies across disciplines.

<u>Pathway 3: A Commitment to Professional Learning</u> - Transforms professional learning from a top-down model to one that honors and harnesses our educators' collective wisdom.

<u>Pathway 4: Student-Driven Schools</u> - Adjust our system from one characterized by heavily prescribed requirements to one that affords more self-directed goal setting and positive risk taking – where students navigate their own learning in close partnership with professionals.



June 30, 2015

# **STRATEGIC GOALS** (Continued)

<u>Pathway 5: A Spirit of Community</u> - Transform our approach to community outreach from one that is less coordinated to one that strategically leverages and maximizes community resources to strengthen our schools.

# **FINANCIAL MANAGEMENT**

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors and creditors with a general overview of the District's finances and to show the Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, please contact Victor J. Orlando, Business Manager, Lower Merion School District, 301 East Montgomery Avenue, Ardmore, PA 19003.



# LOWER MERION SCHOOL DISTRICT Statement of Net Position (Deficit) June 30, 2015

	12,830 74,248 61,371 0	\$ 22,080,224 72,802,185 5,742,988
Investments 71,989,355 8	12,830 74,248 61,371 0	72,802,185 5,742,988
	74,248 61,371 0	5,742,988
Due from Other Governments 5,668,740	61,371 0	
	0	240 067
•	_	248,867
Property Taxes Receivable, Net 3,201,885		3,201,885
Internal Balances 3,374,545 2	07,785	3,582,330
Inventories 0	72,374	72,374
Prepaid Expenses 288,103	0	288,103
	28,608	108,018,956
Capital Assets, Net of Accumulated Depreciation 414,109,651	44,294	414,153,945
TOTAL ASSETS	72,902	522,172,901
DEFERRED OUTFLOWS OF RESOURCES  Deferred Outflows of Resources - Accumulated		
Decrease in Fair Value of Hedging Derivatives 12,476,334	0	12,476,334
	25,395	22,610,752
TOTAL DEFERRED OUTFLOWS OF RESOURCES 34,861,691 2	25,395	35,087,086
TOTAL ASSETS AND DEFERRED OUTLFLOWS		
	98,297	\$ 557,259,987
<u>LIABILITIES</u> Current:		
	53,428	\$ 24,568,386
	04,649	204,649
Bonds Payable Due Within One Year 16,210,000	0	16,210,000
	81,589	597,322
Accrued Interest 1,726,674	01,000	1,726,674
	39,666	43,307,031
	39,000	43,307,031
Long-Term:		
Bonds Payable Due After One Year 268,620,915	0	268,620,915
Deferred Instrument - Interest Rate Swap 12,476,334	0	12,476,334
	55,327	336,594,000
Accrued Post Employment Benefits and Compensated Absences6,593,971	0	6,593,971
TOTAL LONG-TERM LIABILITIES 620,929,893 3,3	555,327	624,285,220
TOTAL LIABILITIES 663,797,258 3,7	794,993	667,592,251
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows of Resources - Pension Plan 29,995,975 3	302,025	30,298,000
NET POSITION (DEFICIT)		
Invested in Capital Assets, Net of Related Debt 129,278,736	44,294	129,323,030
Restricted for: Capital Projects 22,810,773	0	22,810,773
· · · · · · · · · · · · · · · · · · ·	343,015)	(292,764,067)
	98,721)	(140,630,264)
(100,001,040) (2,0		(140,000,204)
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION (DEFICIT) \$555,761,690 \$1,4	198,297	\$ 557,259,987



Statement of Activities
For the Year Ended June 30, 2015

		Program Revenues			Net Revenues (Expenses) and Changes in Net Assets			
FUNCTIONS/PROGRAMS	Expenses	Charges For Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total	
Governmental Activities:	-							
Instruction	\$ 130,706,572	\$ (332,111)	\$ (12,794,635)	\$ 0	\$ (117,579,826)	\$ 0	\$ (117,579,826)	
Instructional Student Support	17,832,847	0	\$ (1,425,284)	0	(16,407,563)	0	(16,407,563)	
Administrative and Financial Support Services	14,031,703	0	(1,384,502)	0	(12,647,201)	0	(12,647,201)	
Operation and Maintenance of Plant Services	24,370,907	(153,192)	(1,089,443)	0	(23,128,272)	0	(23,128,272)	
Pupil Transportation	12,043,247	0	\$ (3,684,206)	0	(8,359,041)	. 0	(8,359,041)	
Student Activities	4,807,218	(32,604)	(417,938)	0	(4,356,676)	0	(4,356,676)	
Community Services	188,039	0	0	0	(188,039)	0	(188,039)	
Interest on Long-Term Debt	11,109,891	0	0	0	(11,109,891)	0	(11,109,891)	
Unallocated Depreciation Expense	10,220,249	0	0	0	(10,220,249)	0	(10,220,249)	
TOTAL GOVERNMENTAL ACTIVITIES	225,310,673	(517,907)	(20,796,008)	0	(203,996,758)	0	(203,996,758)	
Business-Type Activities:								
Food Services	3,384,086	(2,605,505)	(719,292)	0	0	(59,289)	(59,289)	
TOTAL PRIMARY GOVERNMENT	\$ 228,694,759	\$ (3,123,412)	\$ (21,515,300)	\$ 0	(203,996,758)	(59,289)	(204,056,047)	
General Revenues:								
Property Taxes, Levied for General Purposes, Net Public Utility Realty, Earned Income and Realty					191,592,837	0	191,592,837	
Transfer Taxes, Levied for General Purposes, Net					3,962,054	0	3,962,054	
Grants. Subsidies and Contributions Not Restricted					10,245,914	Ö	10,245,914	
Investment Earnings					284,601	0	284,601	
Transfers					(8,368)	8,368	0	
Sale of Capital Assets					818,378	0	818,378	
Miscellaneous Income				•	84,984	0	84,984	
TOTAL GENERAL REVENUES					206,980,400	8,368	206,988,768	
CHANGE IN NET POSITION (DEFICIT)					2,983,642	(50,921)	2,932,721	
Net Position - July 1, 2014		_			194,524,321	830,694	195,355,015	
Prior Period Adjustment		•			(335,539,506)	(3,378,494)	(338,918,000)	
NET PÓSITION (DEFICIT) - JULY 01, 2014 (RESTA	ATED)				(141,015,185)	(2,547,800)	(143,562,985)	
NET POSITION (DEFICIT) - JUNE 30, 2015					\$ (138,031,543)	\$ (2,598,721)	\$ (140,630,264)	



Balance Sheet
Governmental Funds
June 30, 2015

<u>ASSETS</u>	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
Cash and Cash Equivalents	\$ 22,080,224	\$ 0	\$ 0	\$ 0	\$ 22,080,224
Investments	52,761,483	11,476,445	7,648,866	102,561	71,989,355
Taxes Receivable, Net	3,201,885	. 0	.0	0	3,201,885
Due from Other Funds	3,656,629	0	4,770,000	. 0	8,426,629
Due from Other Governments	5,668,740	0	0	0	5,668,740
Other Receivables	186,887	0	609	0	187,496
Prepaid Expenses	288,103	0	0	0	288,103
TOTAL ASSETS	\$ 87,843,951	\$ 11,476,445	\$ 12,419,475	\$ 102,561	\$ 111,842,432
LIABILITIES, DEFERRED INFLOWS OF	RESOURCES, ANI	D FUND BALANCES			
Liabilities:					
Accounts Payable and Accrued Liabilities	\$ 2,995,061	\$ 1,048,436	\$ 36,711	\$ 0	\$ 4,080,208
Due to Other Funds	5,052,084	0	0	0	5,052,084
Payroll Accruals and Withholdings	20,434,750	0	0	0	20,434,750
Unearned Revenues	415,733	0	0	0	415,733
TOTAL LIABILITIES	28,897,628	1,048,436	36,711	0	29,982,775
Deferred Inflows of Resources:					
Unavailable Revenue - Property Taxes	2,683,988	. 0	0	0	2,683,988
Fund Balances:					
Nonspendable	288,103	0	0	0	288,103
Committed	35,800,000	0	0	0	35,800,000
Assigned	0 .	10,428,009	12,382,764	102,561	22,913,334
Unassigned	20,174,232	0	0	0	20,174,232
TOTAL FUND BALANCES	56,262,335	10,428,009	12,382,764	102,561	79,175,669
TOTAL LIABILITIES, DEFERRED INFLOWS					
OF RESOURCES, AND FUND BALANCES	\$ 87,843,951	\$ 11,476,445	\$ 12,419,475	\$ 102,561	\$ 111,842,432



# Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position (Deficit) June 30, 2015

Total Fund Balances - Governmental Funds		\$ 79,175,669
Amounts reported for governmental activities in the statement of net position are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in governmental funds. The cost of assets is \$505,790,125, and the accumulated depreciation is \$91,680,474		414,109,651
Property taxes receivable will be collected this year, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred		2,683,988
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported as liabilities in the funds. Long-term liabilities at year-end consist of:		
Accrued Interest on the Bonds	(284,830,915) (1,726,674) (333,238,673) (2,152,839) (4,441,132)	(626,390,233)
Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the fund statements		
Deferred Outflows of Resources - Pension Plan Deferred Inflows of Resources - Pension Plan	22,385,357 (29,995,975)	 (7,610,618)
TOTAL NET POSITION (DEFICIT) - GOVERNMENTAL ACTIVITIES		\$ (138,031,543)



Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2015

	General Fund	Capital Projects Fund	Capital Reserve Fund	Debt Service Fund	Total Governmental Funds
Revenues:			7 4.14		- Grido
Local Sources:					
Real Estate Taxes	\$ 191,194,333	\$ 0	\$ 0	\$ 0	\$ 191,194,333
Realty Transfer Tax	3,526,534	0	0	0	3,526,534
Earned Income Taxes	207,086	0	. 0	. 0	207,086
Earnings from Investments	280,019	2,024	3,972	0	286,015
Other Local Revenues	1,918,156	0	0	0	1,918,156
State Sources	29,247,190	0	. 0	0	29,247,190
Federal Sources	706,487	0	0	0	706,487
TOTAL REVENUES	227,079,805	2,024	3,972	0	227,085,801
Expenditures:					
Instruction	127,176,594	0	0	0	127,176,594
Support Services	65,421,634	153,379	996,687	261,303	66,833,003
Non-Instructional Services	4,721,354	0	. 0	0	4,721,354
Capital Outlay	0	11,290,662	1,441,030	0	12,731,692
Debt Service (Principal and Interest)	25,642,487	0_	0	0	25,642,487
TOTAL EXPENDITURES	222,962,069	11,444,041	2,437,717	261,303	237,105,130
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	4,117,736	(11,442,017)	(2,433,745)	(261,303)	(10,019,329)
Other Financing Sources (Uses):					
Bond Proceeds	0	9,700,000	0	31,880,000	41,580,000
Bond Premium	- 0	297,194	0	2,660,740	2,957,934
Payment to Refunding Bonds Escrow Agent	0	0	0	(34,176,876)	(34,176,876)
Refunds of Prior Years Revenues	(13,839)	0	0	0	(13,839)
Interfund Transfers In	0	0	4,770,000	0	4,770,000
Interfund Transfers Out	(4,917,933)	0	0	0	(4,917,933)
Sale of Fixed Assets	818,378	0	0	0	818,378
TOTAL OTHER FINANCING SOURCES (USES)	(4,113,394)	9,997,194	4,770,000	363,864	11,017,664
NET CHANGE IN FUND BALANCES	4,342	(1,444,823)	2,336,255	102,561	998,335
Fund Balances - July 1, 2014	56,257,993	11,872,832	10,046,509	0	78,177,334
FUND BALANCES - JUNE 30, 2015	\$ 56,262,335	\$ 10,428,009	\$ 12,382,764	\$ 102,561	\$ 79,175,669



Reconciliation of the Governmental Funds

# Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities For the Year Ended June 30, 2015

Total Net Change in Fund Balances - Governmental Funds			\$ 998,335
Amounts reported for governmental activities in the statement of activities are different because:			·
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceed depreciation expense for the period			
Capital Outlay Depreciation Expense		12,951,433 (10,220,249)	2,731,184
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position			
Bond Proceeds Principal Payments on Long-Term Liabilities	\$	(10,340,000) 14,470,000	4,130,000
Bond discounts and premiums are reported as revenues or expenditures in the governmenal funds when debt is first issued. In the statement of activities, these costs are deferred and amortized. This is the amount amortization exceeds bond discounts and premiums issued			635,249
Because some property taxes will not be collected for several months after the District's fiscal year ends, they are not considered "available" revenues and are deferred in the governmental funds. Deferred tax revenues increased by this amount this year			398,504
Governmental funds report District pension contributions as expenditures. However in the Statement of Activities, the cost of pension benefits earned net of employee contributions is reported as pension expense			
District Pension Contributions Cost of Benefits Earned Net of Employee Contributions	,	22,385,357 (27,695,142)	(5,309,785)
Some of the expenses reported in the statement of activities do not require the use of current fiscal resources and, therefore, are not reported as expenditures in the governmental funds:			
Accrued Post-Employment Benefits and Compensated Absences Accrued Interest on the Bonds	\$	(394,059) (205,786)	(599,845)
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES			\$ 2,983,642



Statement of Net Position (Deficit)
Proprietary Funds
June 30, 2015

	Food
ACCETO	Services
<u>ASSETS</u>	Services
Current:	
Investments	\$ 812,830
Other Receivables	61,371
Due from Other Funds	207,785
	·
Due from Other Governments	74,248
Inventories	72,374
TOTAL CURRENT ASSETS	1,228,608
Non-Current:	
Furniture and Equipment	122,263
Less: Accumulated Depreciation	(77,969)
TOTAL NON-CURRENT ASSETS	44,294
DEFERRED OUTFLOWS OF RESOURCES	
Deferred Outflows of Resources - Pension Plan	225,395
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$1,498,297
TOTAL ACCE TO AND DEFERRICED COTT LOWG OF TREGOGRACES	Ψ1,400,201
<u>LIABILITIES</u>	
Current:	
Accounts Payable and Accrued Liabilities	\$ 53,428
Due to Other Funds	. ,
	204 649
	204,649 181 589
Unearned Revenues	181,589
Unearned Revenues TOTAL CURRENT LIABILITIES	181,589
Unearned Revenues	181,589
Unearned Revenues TOTAL CURRENT LIABILITIES	181,589
Unearned Revenues TOTAL CURRENT LIABILITIES  Long-Term:	181,589 439,666
Unearned Revenues TOTAL CURRENT LIABILITIES  Long-Term: Net Pension Liability	181,589 439,666 3,355,327
Unearned Revenues TOTAL CURRENT LIABILITIES  Long-Term:	181,589 439,666
Unearned Revenues	181,589 439,666 3,355,327
Unearned Revenues	181,589 439,666 3,355,327 3,794,993
Unearned Revenues	181,589 439,666 3,355,327
Unearned Revenues	181,589 439,666 3,355,327 3,794,993
Unearned Revenues	181,589 439,666 3,355,327 3,794,993
Unearned Revenues	181,589 439,666 3,355,327 3,794,993
Unearned Revenues     TOTAL CURRENT LIABILITIES  Long-Term: Net Pension Liability  TOTAL LIABILITIES  DEFERRED INFLOWS OF RESOURCES Deferred Inflows of Resources - Pension Plan  NET POSITION (DEFICIT)	181,589 439,666 3,355,327 3,794,993
Unearned Revenues	181,589 439,666 3,355,327 3,794,993 302,025
Unearned Revenues     TOTAL CURRENT LIABILITIES  Long-Term: Net Pension Liability  TOTAL LIABILITIES  DEFERRED INFLOWS OF RESOURCES Deferred Inflows of Resources - Pension Plan  NET POSITION (DEFICIT)  Invested in Capital Assets Unrestricted (Deficit)	181,589 439,666 3,355,327 3,794,993 302,025 44,294 (2,643,015)
Unearned Revenues	181,589 439,666 3,355,327 3,794,993 302,025
Unearned Revenues TOTAL CURRENT LIABILITIES  Long-Term: Net Pension Liability  TOTAL LIABILITIES  DEFERRED INFLOWS OF RESOURCES Deferred Inflows of Resources - Pension Plan  NET POSITION (DEFICIT)  Invested in Capital Assets Unrestricted (Deficit) TOTAL NET POSITION (DEFICIT)	181,589 439,666 3,355,327 3,794,993 302,025 44,294 (2,643,015)
Unearned Revenues TOTAL CURRENT LIABILITIES  Long-Term: Net Pension Liability  TOTAL LIABILITIES  DEFERRED INFLOWS OF RESOURCES Deferred Inflows of Resources - Pension Plan  NET POSITION (DEFICIT)  Invested in Capital Assets Unrestricted (Deficit) TOTAL NET POSITION (DEFICIT)  TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES	181,589 439,666 3,355,327 3,794,993 302,025 44,294 (2,643,015) (2,598,721)
Unearned Revenues TOTAL CURRENT LIABILITIES  Long-Term: Net Pension Liability  TOTAL LIABILITIES  DEFERRED INFLOWS OF RESOURCES Deferred Inflows of Resources - Pension Plan  NET POSITION (DEFICIT)  Invested in Capital Assets Unrestricted (Deficit) TOTAL NET POSITION (DEFICIT)	181,589 439,666 3,355,327 3,794,993 302,025 44,294 (2,643,015)



Statement of Revenues, Expenses and
Changes in Net Position (Deficit)
Proprietary Funds
For the Year Ended June 30, 2015

Operating Revenues: Food Service Revenue		\$ 2,605,505
Cost of Sales: Inventories - July 1, 2014 Purchases of Food, Milk and Donated Commodities COST OF GOODS AVAILABLE FOR SALE	\$ 91,867 	
Less: Inventories - June 30, 2015 TOTAL COST OF SALES	72,374	1,400,199
GROSS PROFIT		1,205,306
Operating Expenses: Payroll Employee Benefits Depreciation Other Operating Expenses	1,160,548 775,956 15,907 31,476	4 002 007
TOTAL OPERATING EXPENSES		1,983,887
OPERATING LOSS		(778,581)
Non-Operating Revenues: Earnings on Investments Federal Subsidies State Subsidies TOTAL NON-OPERATING REVENUES	149 502,574 216,569	719,292
INCOME BEFORE OPERATING TRANSFERS IN		(59,289)
Other Financing Sources: Operating Transfers In		8,368
INCREASE IN NET POSITION (DEFICIT)		(50,921)
Net Position - July 1, 2014 Prior Period Adjustment NET POSITION (DEFICIT) - JULY 31, 2014 (RESTATED)		830,694 (3,378,494) (2,547,800)
NET POSITION (DEFICIT) - JUNE 30, 2015		\$(2,598,721)



Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2015

	5	Food Services
Cash Flows From Operating Activities:		,
Cash Received from Users		2,661,369
Cash Payments to Employees for Services  Cash Payments to Suppliers for Goods and Services		1,718,794) 1,410,986)
NET CASH USED BY OPERATING ACTIVITIES		(468,411)
Cash Flows From Non-Capital Financing Activities:		
State Sources		217,421
Federal Sources		505,070
Operating Transfers In  NET CASH PROVIDED BY NON-CAPITAL FINANCING ACTIVITIES	,	8,368 730,859
NET CASITEROVIDED BY NON-CAPITALY INANGING ACTIVITIES		7 30,039
Cash Flows From Investing Activities:		
Purchase of Investments/Deposits to Investment Pools		(262,448)
NET INCREASE IN CASH AND CASH EQUIVALENTS		0
Cash and Cash Equivalents - July 1, 2014		0
CASH AND CASH EQUIVALENTS - JUNE 30, 2015	_\$_	00
Reconciliation of Operating Loss to Net Cash Used by Operating Activities:		
Operating Loss	\$	(778,581)
Adjustments to Reconcile Operating Loss to Net Cash		, , ,
Used by Operating Activities:		45.007
Depreciation Changes in Assets and Liabilities:		15,907
Receivables		15,042
Inventories		19,493
Deferred Outflows of Resources		(225,395)
Accounts Payable and Accrued Liabilities		165,443
Deferred Inflows of Resources  Net Pension Liability		302,025 (23,167)
Unearned Revenues		40,822
NET CASH USED BY OPERATING ACTIVITIES	\$	(468,411)



Statement of Fiduciary Net Position
June 30, 2015

<u>ASSETS</u>	Employee Trust	Private- Purpose Trusts	Agency Funds
Cash and Cash Equivalents Investments Due from Other Funds	\$ 0 504,275 0	\$ 0 136,251 0	\$ 275,196 6,571,127 139,565
TOTAL ASSETS	\$ 504,275	\$ 136,251	\$ 6,985,888
LIABILITIES			
Payroll Withholdings Accounts Payable Due to Other Funds Due to Student Groups	\$ 0 0 0	\$ 0 0 0 0	\$ 3,053,876 10,442 3,517,246 404,324
TOTAL LIABILITIES	\$ 0	\$ 0	\$ 6,985,888
NET POSITION			
Reserved for Scholarships Reserved for Employee Benefits	\$ 0 504,275	\$ 136,251 0	
TOTAL LIABILITIES AND NET POSITION	\$ 504,275	\$ 136,251	



Statement of Changes in Fiduciary Net Position For the Year Ended June 30, 2015

Additions:	Employee Trust		Private- Purpose Trusts	
Contributions: Gifts and Contributions	\$	0	\$	1,487
Investment Income: Earnings from Investments		90_		16_
TOTAL ADDITIONS		90		1,503
Deductions: Benefits Paid	5	3,982_		2,000
CHANGE IN NET POSITION	(5	3,892)		(497)
Net Position - July 1, 2014	55	8,167		136,748
NET POSITION - JUNE 30, 2015	\$ 50	4,275	\$	136,251



Notes to Financial Statements

June 30, 2015

#### NOTE 1 - Summary of Significant Accounting Policies

Lower Merion School District's (the District's) financial statements are prepared in accordance with U.S. generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements. Although the District has the option to apply FASB pronouncements issued after that date to its business-type activities and enterprise funds, the District has chosen not to do so. The more significant accounting policies established in GAAP and used by the District are discussed below.

#### A. Reporting Entity

The District is governed by an elected Board of Directors. Accounting principles generally accepted in the United States of America require that the financial statements present the District and its component units, entities for which the District is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the District's operations and so data from these units are required to be combined with data of the primary District. Each discretely presented component unit, on the other hand, is required to be reported in a separate column in the government-wide financial statements to emphasize it is legally separate from the District. Based on the application of these principles, there are no component units presented in the District's financial statements.

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the District and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported in separate columns in the fund financial statements.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.



Notes to Financial Statements
June 30, 2015

# NOTE 1 - Summary of Significant Accounting Policies (Continued)

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only a portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major government funds:

<u>General Fund</u> - The General Fund is the District's primary operating fund. It accounts for all financial resources except those required to be accounted for in another fund.

<u>Capital Projects Fund</u> - The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital assets other than those financed by enterprise operations.

<u>Capital Reserve Fund</u> - The Capital Reserve Fund is used to account for proceeds of specific revenue sources that are legally restricted to expenditures for future capital projects.

The District reports the following major proprietary funds:

<u>Food Service Fund</u> - The Food Service Fund (an Enterprise Fund) is used to account for the operations of the District's school cafeterias that are financed and operated in a manner similar to a private business enterprise where the intent of the governing body is that the cost of providing goods or services to the school population on a continuing basis will be recovered or financed primarily through user charges.

Additionally, the District reports the following fund types:

<u>Fiduciary Funds</u> - Fiduciary Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, or other governments. These include private-purpose trust funds and agency funds. Private-purpose trust funds account for resources, including both principal and earnings, which must be expended in accordance with a trust agreement, and are accounted for in essentially the same manner as proprietary funds. Agency funds are purely custodial and thus do not involve measurement of the results of operations.



Notes to Financial Statements
June 30, 2015

#### NOTE 1 - Summary of Significant Accounting Policies (Continued)

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. School districts also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The District has elected not to follow subsequent private-sector guidance.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Food Service Enterprise Fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

For purposes of the statements of cash flows of proprietary funds, cash equivalents include all highly liquid debt instruments with original maturities of three months or less.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

# <u>D.</u> <u>Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position or Equity</u>

#### Deposits and Investments

Under Section 440.1 of the Public School Code of 1949, as amended, the District is permitted to invest funds consistent with sound business practices in the following types of investments:

Obligations of (a) the United States of America or any of its agencies or instrumentalities backed by the full faith and credit of the United States of America, (b) the Commonwealth of Pennsylvania or any of its agencies or instrumentalities backed by the full faith and credit of the Commonwealth, or (c) any political subdivision of the Commonwealth of Pennsylvania or any of its agencies or instrumentalities backed by the full faith and credit of the political subdivision.

Deposits in savings accounts or time deposits or share accounts of institutions insured by the Federal Deposit Insurance Corporation or the Federal Savings and Loan Insurance Corporation to the extent that such accounts are so insured and, for any amounts above the insured maximum, provided that approved collateral as provided by law therefore shall be pledged by the depository.



Notes to Financial Statements
June 30, 2015

# NOTE 1 - Summary of Significant Accounting Policies (Continued)

<u>D.</u> Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position or <u>Equity</u> (Continued)

#### Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown net of any allowance for uncollectibles. There is no property tax receivable allowance at June 30, 2015.

Property taxes attach as an enforceable lien on property as of July 1. Taxes are levied on July 1 and payable in the following periods:

Discount Period - July 1 to August 31 - 2% of Gross Levy Flat Period - September 1 to October 31 Penalty Period - October 31 to Collection - 10% of Gross Levy

#### Inventories

Inventories in the Food Service Fund consist of government donated commodities which were valued at estimated fair market value at donation, and purchased commodities and supplies, both valued at cost using the first-in first-out (FIFO) method.

## Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the District as assets with an initial, individual cost of more than \$10,000 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during construction is not capitalized.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

Land Improvements	20 Years
Buildings	25-50 Years
Furniture and Equipment	5-20 Years
Transportation	10-25 Years



Notes to Financial Statements
June 30, 2015

NOTE 1 - Summary of Significant Accounting Policies (Continued)

<u>D.</u> <u>Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position or Equity</u> (Continued)

# **Deferred Outflows of Resources**

The District reports decreases in net assets that relate to future periods as deferred outflows of resources in the government-wide and proprietary funds statement of net position. The District reports deferred outflow of resources related to the deferred amount related to the accumulated decrease in the fair value of hedging derivatives. The District also reports deferred outflows of resources for contributions made to the District's defined benefit pension plans between the measurement date of the net pension liabilities from those plans and the end of the District's fiscal year. No deferred outflows of resources affect the governmental funds financial statements in the current fiscal year.

#### Deferred Inflows of Resources

The District's statements of net position and its governmental funds report a separate section for deferred inflows of resources. This separate financial statement element reflects an increase in net assets that applies to a future period(s). Deferred inflows of resources are reported in the District's various statements of net position for actual pension plan investment earnings in excess of the expected amounts included in determining pension expense. In its governmental funds, the only deferred inflow of resources is for revenues that are not considered available. The District will not recognize the related revenues until they are available (collected not later than 60 days after the end of District's fiscal year) under the modified accrual basis of accounting. Accordingly, unavailable revenues from property taxes are reported in the governmental funds balance sheet.

#### Compensated Absences

The District's vacation policy provides that administrative employees may carry over vacation time with the approval of the Superintendent. Employees accrue vacation at rates which vary with length of service or job classification. Vacation must be taken in the year subsequent to when it was earned. If separation of service occurs in the year subsequent to earning, then the unused balance of what was earned in the prior year is paid at separation. The liability at June 30 represents vacation earned at that date that will be taken in the subsequent year.

# Accrued Severance Pay

Employees that have completed at least ten years of credited School District service that retire under the normal PSERS guidelines shall be eligible for a severance benefit. The benefit the personnel can receive ranges from \$50 up to \$150 for each day of unused sick leave and is available to pay for medical, dental, vision, life insurance, prescriptions and long-term care insurance. Severance pay is generally liquidated by the General Fund.

#### Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed in the year incurred in both the government-wide and fund financial statements.



Notes to Financial Statements
June 30, 2015

# NOTE 1 - Summary of Significant Accounting Policies (Continued)

<u>D.</u> Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position or Equity (Continued)

# Long-Term Obligations (Continued)

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Bond issuance costs are expensed in the year they are incurred in both the government-wide and fund financial statements.

# Government-Wide and Proprietary Fund Net Position

Government-wide and proprietary fund net position are divided into three components:

<u>Invested in Capital Assets</u>, <u>Net of Related Debt</u> - Consists of the historical cost of capital assets less accumulated depreciation and less any debt that remains outstanding that was used to finance those assets.

<u>Restricted for: Capital Projects</u> - Consists of the capital projects fund fund-balance that is restricted by the District for capital outlays.

Unrestricted - Consists of all other net position reported in this category.

#### Governmental Fund Balances

The District has adopted GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions as of July 1, 2010. The intention of the statement is to provide a more structured classification of fund balance and to improve the usefulness of fund balance reporting to the users of the District's financial statements. The statement establishes a hierarchy for fund balance classifications and the constraints imposed on the uses of those resources.

In the governmental fund financial statements, fund balances are classified as follows:

<u>Nonspendable</u> - Amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

<u>Restricted</u> - Amounts that can be used only for specific purposes because of state or federal laws, or externally imposed by grantors or creditors.

<u>Committed</u> - Amounts that can be used only for specific purposes determined by a formal action by the Board of Directors resolution. This includes the budget reserve account. In addition, committed amounts cannot be uncommitted except by removing the constraints through the same type of action.

<u>Assigned</u> - Amounts the District intends to use for a specific purpose. Intent can be expressed by the Board of Directors or by an official or body to which the Board of Directors delegates the authority.

<u>Unassigned</u> - Amounts available for any purpose. Positive amounts are reported only in the General Fund.



Notes to Financial Statements
June 30, 2015

# NOTE 1 - Summary of Significant Accounting Policies (Continued)

<u>D.</u> <u>Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position or Equity</u> (Continued)

## Governmental Fund Balances (Continued)

The Board of Directors establishes (and modifies and rescinds) fund balance commitments by passage of a resolution. The District's policy is to first apply expenditure toward restricted fund balances followed by committed fund balances and then to assigned fund balances before using unassigned fund balances.

#### NOTE 2 - Budgetary Information

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. An annual appropriated budget is adopted for the general fund. All annual appropriations lapse at fiscal year end. Project-length financial plans are adopted for all capital projects funds.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- The Business Manager submits to the School Board a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public hearings are conducted at the District offices to obtain taxpayer comments.
- 3. Prior to July 1, the budget is legally enacted through passage of an ordinance.
- 4. The Business Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that alter the total expenditures of any fund must be approved by the School Board.
- 5. Formal budgetary integration is employed as a management control device during the vear for the general fund.
- Budgeted amounts are as originally adopted, or as amended by the School Board.

#### NOTE 3 - Deposits and Investments

<u>Deposits</u> - At year end, the total carrying amount of the District's checking, savings and certificates of deposit (including trust and agency funds) was \$22,355,420, and the corresponding bank balance was \$22,355,282.

<u>Custodial Credit Risk - Deposits</u> - Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned to it. The District does not have a policy for custodial credit risk. Of the bank balance, \$750,000 was covered by federal depository insurance. The remaining balances were uninsured and covered by collateral held by the institution's trust department on a pooled basis not in the name of the District.

<u>Investments</u> - Statutes authorize the District to invest in U.S. Government Agency Bonds, time or share accounts or institutions insured by the Federal Deposit Insurance Corporation or Federal Savings and Loan Insurance Corporation or in certificates of deposit when they are secured by proper bond or collateral, repurchase agreements, state treasurer's investment pools, or mutual funds.



Notes to Financial Statements
June 30, 2015

# NOTE 3 - Deposits and Investments (Continued)

All funds in the Pennsylvania School District Liquid Asset Fund, Pennsylvania Local Government Investment Trust, and Pennsylvania Treasurer's Investment Program are invested in accordance with Section 440.1 of the School Code. These funds operate and are authorized under the Intergovernmental Cooperation Act of 1972. Each school district owns a prorata share of each investment or deposit which is held in the name of the Fund. Certificates of deposit or other fixed-term investments purchased by the District through the Fund's administrator are purchased in the name of the District.

<u>Custodial Credit Risk - Investments</u> - For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral security that are in the possession of an outside party. The District has no investment subject to custodial credit risk.

<u>Interest Rate Risk</u> - The District has no formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Credit Risk</u> - The District has no investment policy that would limit its investment choices to certain credit ratings. The Pennsylvania School District Liquid Asset Fund, Pennsylvania Local Government Investment Trust, and the Pennsylvania Treasurer's Investment Program have AAA Standard & Poor's credit ratings.

Concentration of Credit Risk - The District investment policy states that unless covered by federal deposit insurance, the aggregate amount of deposits in any financial institution shall not exceed the lesser of two-tenths of 1% of the assets of that institution or \$40,000,000 unless fully collateralized by the assets of the institution pledges in the name of the District at market value.

Declar Investments:	Credit Rating		Fair Value
Pooled Investments:  Pennsylvania School District Liquid Asset Fund:			
General Fund Accounts	AAA	\$	31,514,373
<del> </del>	AAA	Ψ	52,079
Capital Reserve Fund Account	AAA		
Food Service Fund Account	,		95,914
Trust and Agency Account	AAA		6,707,378
TOTAL			38,369,744
Pennsylvania Local Government Investment Trust:			
General Fund Accounts	AAA		16,246,834
Capital Projects Fund Account	AAA		11,476,445
Capital Reserve Fund Account	AAA		6,958,673
Debt Service Fund Account	AAA		102,561
Food Service Fund Account	AAA		716,916
Trust and Agency Account	AAA		504,275
TOTAL	, , , ,		36,005,704
IOIAL			
Pennsylvania Treasurer's Investment Program:			
General Fund Accounts	AAA		276
Capital Reserve Fund Account	AAA		638,114
TOTAL			638,390
. 2		*****	
TOTAL POOLED INVESTMENTS (CARRIED FORWARD)		\$	75,013,838



Notes to Financial Statements
June 30, 2015

#### NOTE 3 - Deposits and Investments (Continued)

TOTAL POOLED INVESTMENTS (BROUGHT FORWARD)

\$ 75,013,838

Other Investments:

Certificates of Deposit: General Fund Accounts

Not Applicable

5,000,000

TOTAL INVESTMENTS

\$ 80,013,838

#### NOTE 4 - Hedging Derivative Instruments

As of June 30, 2015 the District was party to a contract for a derivative instrument. The fair value balance and notional amount of the derivative instrument outstanding at June 30, 2015, classified by type, and the change in fair value of the derivative instrument for the year then ended as reported in the 2015 financial statements is as follows (amounts in thousands):

	Changes in Fair Value			<u>Fair Value at Jur</u>				
-	Classification	Amount		Classification	Amount		_No	otional
	Seferred outflow of resources	\$	(56)	Debt	\$	(12,476)	\$	76,320

<u>Fair value</u> - The swap had a negative fair value of \$12,476,334 at June 30, 2015. The fair value of the interest rate swap is derived from proprietary models based upon well recognized financial principles and reasonable estimates about relevant future market conditions.

Objectives and terms - As a means of minimizing interest rate fluctuations, the District entered into an interest rate swap in connection with its \$102 million Series of 2009 adjustable rate general obligation bonds. The intention of the swap was to effectively change the District's variable interest rate on the notes to a synthetic fixed rate of 4.041%.

Terms - The swap agreement terminates on April 1, 2027, but will be subject to earlier termination by the School District. The swap's notional amount of \$76,320,000 represents the notes' total balance outstanding as of the effective date of the swap on February 1, 2009 and is structured to match the principal schedule of the notes. Under the swap, the District pays interest at a fixed rate of 4.041% in exchange for the counterparty's agreement to pay interest at a floating rate equal to the Securities Industry and Financial Markets Association (SIFMA) Swap Index Rate which is designed to match the variable market rate on the bonds. The bond's variable-rate (Market Rate) is determined by the remarketing agent in accordance with defined interest rate adjustment dates, interest rate determination or reset dates, and interest rate periods.

<u>Credit risk</u> - As of June 30, 2015, the District was not exposed to credit risk because the swap had a negative fair value. However, should interest rates change and the fair value of the swap become positive, the District would be exposed to credit risk in the amount of the derivative's fair value. The swap counterparty was rated AA by Fitch Ratings and Aa3 by Moody's as of June 30, 2015.

<u>Basis risk</u> - The District is exposed to basis risk on its pay-fixed interest rate swaps because the variable-rate payments received by the District on these hedging derivative instruments are based on a rate or index other than interest rates the District pays on its hedged variable-rate debt, which is remarketed every 30 days. As of June 30, 2015, the SIFMA swap index was .07 percent and the Market Rate on the bonds was .07 percent.



Notes to Financial Statements
June 30, 2015

#### NOTE 5 - Taxes Receivable

Taxes receivable as of year end for the District's individual major funds and nonmajor fiduciary funds in the aggregate are as follows:

	Nonmajor and General Other Funds Tota								
Real Estate Taxes Local Services Taxes Transfer Taxes	\$	2,793,362 40,531 367,992	\$	0 0 0	\$	2,793,362 40,531 367,992			
NET TAXES RECEIVABLE	_\$_	3,201,885	\$	0	\$	3,201,885			

At the end of the current fiscal year, the District reported deferred inflows of resources, related to unavailable real estate and earned income tax revenue, in the amount of \$2,683,988 in the governmental funds.

NOTE 6 -	Interfund	Receivables	Pavables	and Transfers	Ł
NOIE 0 -	mienunu	Necelvanies.	ravables	allu Hallolcio	,

THE THE TRANSPORT TO TH	nterfund eceivables	Interfund Payables		
General Fund Capital Reserve Fund Agency Fund Food Service Fund	\$ 3,656,629 4,770,000 139,565 207,785	\$	5,052,084 0 3,517,246 204,649	
	8,773,979 ransfer to ther Funds		8.773,979 Insfer From Ther Funds	
General Fund Capital Reserve Food Service Fund Student Activities Fund (Agency Fund)	\$ 4,917,933 0 0 0	\$	0 4,770,000 8,368 139,565	

The general fund makes interfund transfers to the food service fund to subsidize food service operations, to the capital reserve fund to provide funds for future capital outlay, and to the student activities fund to provide funds for student extra-curricular activities.



Notes to Financial Statements
June 30, 2015

# NOTE 7 - Capital Assets

Capital asset activity for the year ended June 30, 2015 was as follows:

	Dll			E. die
	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:	Dalarioo		Deoreases	Dalarios
Capital Assets:				
Land	\$ 20,636,896	\$ 0	\$ (993,773)	\$ 19,643,123
Land Improvements	2,198,127	. 0	0	2,198,127
Buildings	443,998,305	8,042,808	0	452,041,113
Construction in Progress	6,003,749	13,231,372	(8,042,808)	11,192,313
Furniture and Equipment	7,214,757	206,087	(215,832)	7,205,012
Transportation	13,861,995	554,364	(905,922)	13,510,437
TOTAL CAPITAL ASSETS	493,913,829	22,034,631	(10,158,335)	505,790,125
Accumulated Depreciation for:				
Land Improvements	2,092,415	17,892	0	2,110,307
Buildings	69,485,148	8,754,948	0	78,240,096
Furniture and Equipment	5,716,096	434,698	(215,832)	5,934,962
Transportation	5,241,703	1,012,711	(859,305)	5,395,109
TOTAL ACCUMULATED	0,241,700	1,012,711	(000,000)	3,333,103
DEPRECIATION	82,535,362	10,220,449	(1,075,137)	91,680,474
GOVERNMENTAL				
ACTIVITIES				
CAPITAL ASSETS, NET	\$411,378,467	\$ 11,814,382	\$ (9,083,198)	\$ 414,109,651
Business-Type Activities:				
Capital Assets:				
Machinery and Equipment	\$ 125,345	\$ 0	\$ (3,082)	\$ 122,263
Accumulated Depreciation for:				
Machinery and Equipment	65,144	15,907	(3,082)	77,969
BUSINESS-TYPE ACTIVITIES				
CAPITAL ASSETS, NET	\$ 60,201	\$ (15,907)	\$ 0	\$ 44,294

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities - Unallocated	\$ 10,220,249
Business-Type Activities	15,907
	-
TOTAL	\$ 10,236,155



Notes to Financial Statements
June 30, 2015

# NOTE 8 - Bonds Payable

	Principal Outstanding July 1, 2014		Maturities		Additions		Principal Outstanding June 30, 2015	
General Obligation Note Series of 1989	\$	21,700,000	\$	1,900,000	\$	0	\$	19,800,000
General Obligation Bonds Series A of 2006		32,575,000		170,000		0		32,405,000
General Obligation Bonds Series of 2007		61,865,000		2,050,000	(	(31,240,000)		28,575,000
General Obligation Bonds Series A & B of 2009		81,055,000		4,735,000		0		76,320,000
General Obligation Bonds Series of 2012		20,330,000		4,835,000		0		15,495,000
General Obligation Bonds Series A of 2012		47,005,000		775,000		0		46,230,000
General Obligation Bonds Series of 2013		9,805,000		5,000		0		9,800,000
General Obligation Bonds Series of 2014		9,980,000		. 0		0		9,980,000
General Obligation Bonds Series A of 2015		0		0		9,700,000		9,700,000
General Obligation Bonds Series B of 2015		0		0		31,880,000		31,880,000
TOTAL		284,315,000		14,470,000		10,340,000		280,185,000
Less: Deferred Amounts:								
Issuance Premium (Discounts)	)	7,464,792		(952,366)		2,957,934		9,470,360
Refunding Deferred Charge		(2,183,628)	<u> </u>	296,060		(2,936,877)		(4,824,445)
LONG-TERM DEBT	\$	289,596,164	\$	313,813,694		10,361,057	\$	284,830,915



**TOTAL** 

# **LOWER MERION SCHOOL DISTRICT**

Notes to Financial Statements
June 30, 2015

NOTE 8 - Bonds Payable (Continued)

NOTE 0 - Bonds Payable (Continued)	Current Outstanding Principal
General Obligation Note, Series of 1989. Original principal amount of \$30,000,000, maturing August 1, 2023. The note was advanced by Emmaus General Authority under the Bond Pool Program. Interest is charged at a variable rate equal to the Weekly Rate of the underlying bonds plus .35%. The rate at June 30, 2015 was .78%	\$ 19,800,000
General Obligation Bonds, Series A of 2006. Original principal of \$33,250.000, maturing May 15, 2023, bearing interest from 4.00% to 4.38%. Interest is paid semi-annually on May 15 and November 15	32,405,000
General Obligation Bonds, Series 2007. Original principal of \$70,900,000, maturing September 1, 2032 bearing interest from 3.70% to 5.00%. Interest is paid semi-annually on March 15 and September 15	28,575,000
General Obligation Bonds, Series A & B of 2009. Original principal amount of \$102,350,000, maturing April 1, 2027, bearing interest at a variable rate equal to the Weekly Rate of the underlying bonds. The rate at June 30, 2015 was 0.05%	76,320,000
General Obligation Bonds, Series 2012. Original principal amount of \$30,835,000, maturing May 15, 2018, bearing interest from 2.00% to 5.00%. Interest is paid semi-annually on May 15 and November 15	15,495,000
General Obligation Bonds, Series A 2012. Original principal amount of \$47,015,000, maturing November 12, 2028, bearing interest from 2.00% to 5.00%. Interest is paid semi-annually on May 15 and November 15	46,230,000
General Obligation Bonds, Series 2013. Original principal amount of \$9,810,000, maturing November 15, 2024, bearing interest from 1.00% to 2.00%. Interest is paid semi-annually on May 15 and November 15	9,800,000
General Obligation Bonds, Series 2014. Original principal amount of \$9,980,000, maturing November 15, 2025, bearing interest from 2.00% to 2.35%. Interest is paid semi-annually on May 15 and November 15	9,980,000
General Obligation Bonds, Series A of 2015. Original principal amount of \$9,700,000, maturing September 1, 2034, bearing interest from 3.00% to 3.125% Interest is paid semi-annually on March 1 and September 1	9,700,000
General Obligation Bonds, Series B of 2015. Original principal amount of \$31,880,000, maturing September 1, 2028, bearing interest from 2.00% to 5.00%. Interest is paid semi-annually on March 1 and September 1	31,880,000
TOTAL	¢ 200 105 000

\$ 280,185,000



Notes to Financial Statements
June 30, 2015

#### NOTE 8 - Bonds Payable (Continued)

The annual requirements to amortize all debts outstanding as of June 30, 2015, are as follows:

Year Ended	Interest	Principal	Total
2016	\$ 7,555,470	\$ 16,210,000	\$ 23,765,470
2017	7,375,582	17,065,000	24,440,582
2018	6,877,064	17,835,000	24,712,064
2019	6,308,626	19,600,000	25,908,626
2020	5,714,776	20,485,000	26,199,776
2021-2025	19,355,681	114,395,000	133,750,681
2026-2030	7,495,634	57,465,000	64,960,634
2031-2035	1,320,988	17,130,000	18,450,988
TOTAL	\$ 62,003,821	\$ 280,185,000	\$ 342,188,821

#### Swap Payments and Associated Debt

Hedging derivative instrument payments and hedged debt - As of June 30, 2015, aggregate debt service requirements of the District's debt and net receipts/payments on associated hedging derivative instruments are as follows. These amounts assume that current interest rates on variable-rate bonds and current reference rates of hedging derivative instruments will remain the same for their term. As these rates vary, interest payments on variable-rate bonds and net receipts/payments on the hedging derivative instruments will vary. Refer to Note 4 for information on derivative instruments.

	Bonds with Associated Derivatives			In	terest Rate		
		Principal	Interest			Swap, Net	 Totals
2016	\$	4,925,000	\$	688,017	\$	3,032,391	\$ 8,645,408
2017		5,135,000		644,132		2,836,893	8,616,025
2018		5,355,000		598,375		2,633,059	8,586,434
2019		5,590,000		550,657		2,420,494	8,561,151
2020		5,840,000		500,844		2,198,603	8,539,447
2021-2025		33,600,000		1,673,193		7,291,596	42,564,789
2026-2027		15,875,000		231,754		956,146	 17,062,900
	\$	76,320,000	\$	4,886,972	_\$_	21,369,182	\$ 102,576,154



Notes to Financial Statements
June 30, 2015

#### NOTE 9 - Defeased Bonds

As a result of certain bond refundings which require that funds be placed in escrow, the District has defeased bonds. Escrow accounts were established to provide for future debt service on the defeased bonds. Defeased bonds are no longer outstanding under the Pennsylvania Local Government Unit Debt Act. The escrow accounts assets and the liabilities for the defeased debt below are not included in the District's financial statements.

			Outstanding
	Call	Interest	Principal at
	Date	Rates	June 30, 2015
General Obligation Bonds			
Series of 2007 (Refunded portion)	8/31/2017	3.70 - 5.00%	\$ 31,240,000

#### NOTE 10 - Accrued Post Employment Benefits and Compensated Absences

	Balance July 1, 2014	Ad	ditions	Red	ductions	Balance June 30, 2015
Accrued Compensated Absences Accrued Other Post-Employment Benefits	2,315,507 3,884,405	\$	0 556,727	\$	162,668 0	\$ 2,152,839 4,441,132
TOTAL	\$ 6,199,912	\$	556,727	\$	162,668	\$ 6,593,971

#### NOTE 11 - Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects such amounts, if any, to be immaterial.

The District is currently in litigation with various contractors who performed construction services for the District, with former employees of the District regarding wrongful discharge from employment, with taxpayers contesting real estate assessments, and with parents of students regarding educational and disciplinary issues. The amount, if any, of awards or settlements cannot be determined at this time, although the District expects such amounts, if any, to be immaterial.



Notes to Financial Statements
June 30, 2015

#### NOTE 12 - Employee Retirement Systems and Pension Plans

#### **Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public School Employees' Retirement System (PSERS) and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms investments are reported at fair value.

#### Plan description

PSERS is a governmental cost-sharing multi-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the System include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available financial report that can be obtained at www.psers.state.pa.us.

#### Benefits provided

PSERS provides retirement, disability, and death benefits. Members are eligible for monthly retirement benefits upon reaching (a) age 62 with at least 1 year of credited service; (b) age 60 with 30 or more years of credited service; or (c) 35 or more years of service regardless of age. Act 120 of 2010 (Act 120) preserves the benefits of existing members and introduced benefit reductions for individuals who become new members on or after July 1, 2011. Act 120 created two new membership classes, Membership Class T-E (Class T-E) and Membership Class T-F (Class T-F). To qualify for normal retirement, Class T-E and Class T-F members must work until age 65 with a minimum of 3 years of service or attain a total combination of age and service that is equal to or greater than 92 with a minimum of 35 years of service. Benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service. For members whose membership started prior to July 1, 2011, after completion of five years of service, a member's right to the defined benefits is vested and early retirement benefits may be elected. For Class T-E and Class T-F members, the right to benefits is vested after ten years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or who has at least five years of credited service (ten years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.



Notes to Financial Statements
June 30, 2015

#### NOTE 12 - Employee Retirement Systems and Pension Plans (Continued)

#### Member Contributions

- 1. Active members who joined the System prior to July 22, 1983, contribute at 5.25% (Membership Class T-C) or at 6.50% (Membership Class T-D) of the member's qualifying compensation.
- 2. Members who joined the System on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25% (Membership Class T-C) or at 7.50% (Membership Class T-D) of the member's qualifying compensation.
- 3. Members who joined the System after June 30, 2001 and before July 1, 2011, contribute at 7.50% (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with service rendered on or after January 1, 2002.
- 4. Members who joined the System after June 30, 2011, automatically contribute at the Membership Class T-E rate of 7.5% (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect Class T-F membership, contribute at 10.3% (base rate) of the member's qualifying compensation. Membership Class T-E and T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause the Membership Class T-E contribution rate to fluctuate between 7.5% and 9.5% and Membership Class T-F contribution rate to fluctuate between 10.3% and 12.3%.

#### **Employer Contributions**

The school districts' contractually required contribution rate for fiscal year ended June 30, 2015 was 20.50% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the pension plan from the District were \$22,610,752 for the year ended June 30, 2015.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of</u> Resources Related to Pensions

At June 30, 2015, the District reported a liability of \$336,594,000 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014 and the total pension liability used to calculate the net pension liability was determined by rolling forward the System's total pension liability as of June 30, 2013 to June 30, 2014. The District's proportion of the net pension liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2014, the District's proportion was .008504%, which was a decrease of \$19,265,000 from its proportion measured as of June 30, 2013.

For the year ended June 30, 2015, the District recognized pension expense of \$27,974,000. At June 30, 2015, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:



Notes to Financial Statements
June 30, 2015

#### NOTE 12 - Employee Retirement Systems and Pension Plans (Continued)

	erred Outflows Resources	Deferred Inflows Of Resources		
Difference between expected and actual experience	\$ 0	\$	0	
Changes in assumptions	0		0	
Net difference between projected and actual investment				
Earnings	0		24,063,000	
Changes in proportions	0		6,235,000	
Difference between employer contributions and				
proportionate share of total contributions	0		0	
Contributions subsequent to the measurement date	 22,610,752		0	
	\$ 22,610,752	\$	30,298,000	

The deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date of \$22,610,752 will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in the pension expense as follows:

#### Year ended June 30:

6/30/2015	\$ 7,518,000
6/30/2016	7,518,000
6/30/2017	7,518,000
6/30/2018	7,518,000
6/30/2019	226,000
Thereafter	\$ 30,298,000

#### Actuarial assumptions

The total pension liability as of June 30, 2014 was determined by rolling forward the System's total pension liability as of the June 30, 2013 actuarial valuation to June 30, 2014 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method Entry Age Normal level % of pay
- Investment return 7.50%, includes inflation at 3.00%
- Salary increases Effective average of 5.50%, which reflects an allowance for inflation of 3.00%, real wage growth of 1%, and merit or seniority increases of 1.50%
- Mortality rates were based on the RP-2000 Combined Healthy Annuitant Tables (male and female) with age set back 3 years for both males and females. For disabled annuitants the RP-2000 Combined Disabled Tables (male and female) with age set back 7 years for males and 3 years for females.



Notes to Financial Statements
June 30, 2015

#### NOTE 12 - Employee Retirement Systems and Pension Plans (Continued)

The actuarial assumptions used in the June 30, 2013 valuation were based on the experience study that was performed for the five-year period ending June 30, 2010. The recommended assumption changes based on this experience study were adopted by the Board at its March 11, 2011 Board meeting, and were effective beginning with the June 30, 2011 actuarial valuation.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The pension plan's policy in regard to the allocation of invested plan assets is established and may be amended by the Board. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Public markets global equity	19%	5.0%
Private markets (equity)	21%	6.5%
Private real estate	13%	4.7%
Global fixed income	8%	2.0%
U.S. long treasuries	3%	1.4%
TIPS	12%	1.2%
High yield bonds	6%	1.7%
Cash	3%	0.9%
Absolute return	10%	4.8%
Risk parity	5%	3.9%
MLPs/Infrastructure	3%	5.3%
Commodities	6%	3.3%
Financing (LIBOR)	(9%)	1.1%
	100%	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2014.

#### Discount rate

The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.



Notes to Financial Statements
June 30, 2015

#### NOTE 12 - Employee Retirement Systems and Pension Plans (Continued)

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate

The following presents the net pension liability, calculated using the discount rate of 7.50%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.50%) or 1-percentage point higher (8.50%) than the current rate:

		Current	
	1% Decrease	Discount Rate	1% Increase
	6.50%	7.50%	8.50%
District's proportionate share of	·		
the net pension liability	\$ 419,855,000	\$ 336,594,000	\$ 265,513,000

#### Pension plan fiduciary net position

Detailed information about PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report which can be found on the System's website at www.psers.state.pa.us.

#### NOTE 13 - Other Post-Employment Benefits

The District provides post-retirement health care benefits (medical, dental, prescription, vision) to its administrative personnel who retire under normal PSERS guidelines or elect early retirement at age 55 with 25 years of service. The District contributes toward the cost of single health coverage, and the amount of the contribution is based upon the employee's years of service. The District's contribution rate ranges from 50% for employees with 5 years of service to 100% for employees with 15 or more years of service. The lifetime maximum that the District will pay for a retiree's coverage shall not exceed the employee's highest annual salary while working at the District.

The health insurance plan is a single employer, defined benefit OPEB plan. The medical and prescription drug benefits are administered through Independence Blue Cross. Dental and Vision benefits are administered through Delta Dental and Davis Vision, respectively. Separate financial statements are not issued for the plan. The term life insurance is purchased from PSBA (Pennsylvania School Board Association) Insurance Trust.

#### **Funding Policy**

As established by either collective bargaining or school policy, all groups are entitled to receive benefits at retirement until Medicare eligibility age. Spouses and family are included in the coverage. A retiree can elect a higher coverage but the retiree must pay the difference in the premium cost. The District is responsible for funding the balance of the benefits.

As of June 30, 2015 the District has no segregated assets to fund this liability. It is the intention of the District to pay the premium each year as it comes due.



Notes to Financial Statements
June 30, 2015

#### NOTE 13 - Other Post-Employment Benefits (Continued)

#### **Funding Progress**

As of February 1, 2014, the date of the most recent actuarial report, the actuarial accrued liability for benefits was \$8,691,202, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$101,937,918 and the ratio of the unfunded actuarial accrued liability to the covered payroll was 8.53%.

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplemental information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

#### Actuarial Methods and Assumptions

Calculations are based on the types of benefits provided under the terms of the substantive plan at the time of the valuation and on the pattern of sharing of costs between the employer and plan members to that point. Calculations reflect a long-term perspective, so methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets. In the February 1, 2012 actuarial valuation, the following actuarial assumptions were used:

Interest Amortization Method Amortization Period Salary Increases 4.5%

Level dollar method at the valuation interest rate

14 years

2.5% cost of living adjustment, 1% real wage growth, and for teachers and administrators a merit increase

which varies by age from 2.75 to 0.25%

#### Annual OPEB Cost and NET OPEB Obligations:

The District's annual other Post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC). The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and to amortize any unfunded actuarial liabilities over a period not to exceed 14 years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan and the changes in the District's OPEB obligation.



Notes to Financial Statements
June 30, 2015

# NOTE 13 - Other Post-Employment Benefits (Continued)

# Annual OPEB Cost and NET OPEB Obligations: (Continued)

		2015
Annual OPEB Cost:		
Normal Cost	\$	552,089
Amortization of Unfunded Actuarial		
Accrued Liability		850,178
Interest on Net OPEB Obligation		174,798
Adjustment to ARC		(379,975)
ANNUAL OPEB COST	\$_	1,197,090
Net OPEB Obligation:		
Normal OPEB Obligation year beginning July 1	\$	3,884,405
OPEB Cost for the year ended June 30		1,197,090
Estimated Contributions		(640,363)
NET ODER ODLIGATION		
NET OPEB OBLIGATION		4,441,132

The District's annual OPEB cost, the percentage of annual OPEB cost contributed, and the net OPEB obligation for the year ended June 30, 2015 and the two preceding years were as follows:

		Percentage		
		of Annual		
Fiscal	Annual	OPEB		Net
Year	OPEB	Cost		OPEB
Ended	 Cost	Contributed	C	bligation
June 30, 2013	\$ 1,287,809	57.19%	\$	3,365,304
June 30, 2014	1,255,683	58.66%		3,884,405
June 30, 2015	1,197,090	53.49%		4,441,132



Notes to Financial Statements
June 30, 2015

#### NOTE 14 - Deficit Net Position

A deficit of \$140,630,264 exists in the District-wide net position as of June 30, 2015 (the net pension deficit for governmental activities as of June 30, 2015 is \$138,031,543 and the net position deficit for business-type activities as of June 30, 2015 is \$2,598,721). The deficit is a result of the District's adoption of Government Accounting Standards Board Statement No. 68 Accounting and Financial Reporting for Pensions - an Amendment of GASB Statement No. 27.

## NOTE 15 - Fund Balances - General Fund

Nonspendab	ıle:
------------	------

Prepaid Expenses \$ 288,103

Committed:

Future Capital Projects 10,000,000
Future PSERS Obligations 21,300,000
Future Postemployment Healthcare Benefits 4,000,000
Rate Stabilization of Variable Interest Rate Bonds 500,000

Unassigned 20,174,232

TOTAL FUND BALANCES - GENERAL FUND

\$ 56,262,335

35.800.000

#### NOTE 16 - Prior Period Adjustment

Net position (deficit) as of June 30, 2014 has been restated as a result of the District's adoption of Government Accounting Standards Board Statement No. 68 Accounting and Financial Reporting for Pensions - an Amendment of GASB Statement No. 27. The statement required the inclusion of the net pension liability related to the pension plans on the statement of net position for the governmental activities and business-type activities. The effect of the restatement was to reduce District-wide net position (deficit) as of July 1, 2014 by \$338,918,000 (net position for governmental activities was reduced \$335,539,506 as of July 1, 2014 and net position (deficit) for business-type activities was reduced by July 1, 2014 by \$3,378,494).

#### NOTE 17 - Subsequent Events

The District has evaluated subsequent events through December 11, 2015, which represents the date the financial statements were available to be issued.



Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Year Ended June 30, 2015

	Original Budget	Amended Budget	Actual	Variance with Final Budget - Positive (Negative)
Revenues:				
Local Revenues	\$ 196,192,298	\$ 196,192,298	\$197,126,128	\$ 933,830
State Program Revenues	29,165,802	29,165,802	29,247,190	81,388
Federal Program Revenues	705,600	705,600	706,487	887_
TOTAL REVENUES	226,063,700	226,063,700	227,079,805	1,016,105
Expenditures:				
Regular Programs	89,104,442	89,104,442	87,267,268	1,837,174
Special Programs	39,078,209	39,078,209	38,848,551	229,658
Vocational Programs	350,000	350,000	263,002	86,998
Other Instructional Programs	1,414,428	1,414,428	797,773	616,655
Pupil Personnel Services	9,501,450	9,501,450	7,658,210	1,843,240
Instructional Staff Services	6,024,182	6,224,182	6,092,339	131,843
Administrative Services	12,150,465	12,520,465	12,505,538	14,927
Pupil Health	3,779,728	3,779,728	3,185,933	593,795
Business Services	1,295,902	1,295,902	1,158,197	137,705
Operation and Maintenance of				
Plant Services	18,700,116	18,700,116	17,347,807	1,352,309
Student Transportation Services	12,698,168	12,698,168	11,739,527	958,641
Central and Other Support Services	6,140,163	6,140,163	5,734,083	406,080
Student Activities	4,867,986	4,867,986	4,533,315	334,671
Community Services	192,000	192,000	188,039	3,961
Debt Service	28,284,104	27,714,104	25,642,487	2,071,617
TOTAL EXPENDITURES	233,581,343	233,581,343	222,962,069	10,619,274
EXCESS (DEFICIENCY) OF REVENUE	ES:	•		
OVER EXPENDITURÉS	(7,517,643)	(7,517,643)	4,117,736	11,635,379
Other Financing Uses:				
Budgetary Reserve	(800,000)	(800,000)	0	800,000
Refunds of Prior Years Revenues	(15,000)	(15,000)	(13,839)	1,161
Interfund Transfers Out	(124,216)	(124,216)	(4,917,933)	(4,793,717)
Sale of Fixed Assets	0	0	818,378	818,378
TOTAL OTHER FINANCING USES	(939,216)	(939,216)	(4,113,394)	(3,174,178)
NET CHANGE IN FUND BALANCES	(8,456,859)	(8,456,859)	4,342	8,461,201
	,	,		
Fund Balance - July 1, 2014	60,039,988	56,257,993	56,257,993	0
•				
FUND BALANCE - JUNE 30, 2015	\$ 51,583,129	\$ 47,801,134	\$ 56,262,335	\$ 8,461,201



# Schedule of Post Employment Benefit Obligation Funding Progress (Unaudited) For the Year Ended June 30, 2015

Actuarial Valuation Date	arial ue of sets	Actuarial Accrued Liability (AAL)	Unfunded AL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
February 1, 2008 February 1, 2010 February 1, 2012 February 1, 2014	\$ 0 0 0	\$ 7,450,541 8,953,608 8,920,298 8,691,202	\$ 7,450,541 8,953,608 8,920,298 8,920,298	0% 0% 0% 0%	\$ 79,635,563 91,364,323 93,679,636 101,937,918	9.36% 9.80% 9.52% 8.75%



# Schedule of the District's Proportionate Share of the Net Pension Liability For the Year Ended June 30, 2015

	District's Proportion of the	District's Proportionate Share of the	District's	Net Pension Liability (Asset)	Fiduciary Net Position as a Percentage
Year	Net Pension	Net Pension	Covered	as a Percentage	of the Total
Ended	Liability (Asset)	Liability (Asset)	Payroll	of Covered Payroll	Pension Liability
June 30, 2014	0.8504%	\$ 336,594,000	\$ 108,521,471	310.16%	57.24%



# Schedule of the District's Pension Contributions For the Year Ended June 30, 2015

Year Ended	Contractually Required Contribution	i the	Contributions  Relation to  Contractually  Required  Contribution	Contribution Excess/ (Deficiency)		District's Covered Payroll	Contributions as a Percentage of Covered Payroll
June 30, 2013 June 30, 2014	\$ 13,075,517 16,941,000	\$	(13,075,517) (16,941,000)		0	\$ 111,561,373 108,521,471	11.72% 15.61%